

## **Case Study: IBM as multi-dimensional governance in practice: Security agencies, Ministries, Civil Society and Private Sector engagement in Lebanon's Maritime Strategy**

### **Presenter/panel participants:**

Brigadier General Youssef Haddad, Chairman of the Border Control Committee at the Lebanese Armed Forces, Mr. Fadi Daher – Legal expert, Maritime and Mr. Ali Masri from the Ministry of Public Works and Transport

Moderated by Shaher Dahrouj, EU IBM Lebanon

Co-moderator/Rapporteur: Mr. Vladimir Pisar, EU IBM Lebanon

**Time:** 45-minute presentation and 15-minute discussion

### **Objective:**

- Introducing the draft Maritime Strategy including the legal assessment, giving insight on how they were developed by using bottom up approach in order to find common ground for an existing multi-dimensional governance of security and non-security actors in the maritime domain. (Case Study: Lebanon)

### **Description:**

The European Union funded “Strengthening Capability for Integrated Border Management in Lebanon (EU IBM Lebanon – phase 3) project builds on distinct efforts supported by the EU since 2012 in its sustained effort to support effective, efficient and coordinated border management. The project seeks to highlight the importance of the EU’s continued support and commitment in contributing to enhanced border management, security and safety in Lebanon.

Interpreting the capacity drivers of the Migration Capacity Partnerships for the Mediterranean (MCP MED), with special focus on its vertical manifestation, the project has interpreted multi-dimensional governance in the context of Maritime domain. A key tenant to evidence-driven migration governance is the ability to develop and maintain a mutually beneficial information stream to feed into the development of informed policies at each level.

Bridging the engagement and capacity gaps between the private and public sector, civil societies, the methodology to elaborate the Integrated Maritime Strategy of Lebanon has followed the approach of the governance driver and manifested in this unique sectoral development. The clearly separated, systematic approach has concluded the first comprehensive draft with a participatory approach among numerous (more than 30) different stakeholders. On this account, the proposed framework encourages the organisation of joint events, research and dialogue to ensure the development of greater mutual understanding and trust and avoid the work duplication.

The Border Control Committee of the Lebanese Armed Forces has been assigned to coordinate the elaboration of the Maritime Strategy of Lebanon. In close cooperation with the Ministry of Public Works and Transport, the work had commenced initially with the presence and contribution of the security/safety agencies<sup>1</sup>. The initial document, drafted by

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<sup>1</sup> namely the Lebanese Armed Forces, Internal Security Forces, General Security, Lebanese Customs, Civil Defence, Beirut Fire Brigade and State Security). The work later had been expanded to engage with all relevant

the agencies, had been sent for broader consultation involving private sector representatives, universities, civil society representatives and NGOs. This multi-agency approach, slightly beyond IBM, has been proven to be successful, however many challenges had to be tackled throughout the process. The panel discussion would introduce the whole process, how the coordination and consultation have been progressed, how the different stakeholders contributed and how it was reflected in the final draft.

International support for the reform, recovery and reform of the Port of Beirut, devastated by the tragic blast in 2020, is concentrated in the 3RF framework developed by the World Bank, EU, and UN. EUIBM LBN actively supports mainly the reform of the procedures to boost trade facilitation and modernise the clearance of goods in international trade, with the vision to support economic growth, reduce poverty and attract foreign investments to the country challenged by the overall crisis.

#### **Speakers Bios:**

**Brigadier General Youssef Haddad** is the Chairman of the Lebanese Border Control Committee. He holds a Master's in Business Administration from Notre Dame University in Lebanon and a Master's Degree in Strategic Security Studies from the College of International Security Affairs of the National Defense University in the USA. The BCC was an integral part of the drafting of the Maritime Strategy for Lebanon within the EU IBM Lebanon project.

**Mr. Ali Masri** holds a Masters of Law degree in International Maritime Law from the IMO International Maritime Law Institute in Malta, currently the Head of Maritime Trade Affairs Section and the Lebanese Ministry of Public Works and Transport and is focal point for the Ministry within the EU IBM Lebanon project.

**Mr. Fadi Daher** holds a Masters of Law degree in Oil and Gas Law from the University of Aberdeen in Scotland, he is an attorney at law and Founder and Managing Partner at Karam & Daher Law Firm. Mr. Daher was a co-author of the Legal Assessment for the Lebanese Maritime Domain, prepared within the context of the EU IBM Lebanon project.