



*“Security Forces and local communities  
together for safer borders”  
Case of Lebanon*

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**Overall Objective**

**Contribute to the security and stability of  
border communities**



**Border Security Agencies  
engage more effectively**  
with border communities  
particularly in unstable  
border areas



**Stability and security  
perception** at community  
level is **improved**

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## Communities have a significant role in border safety and security

- Security actors, civil society groups and communities - through **dialogue and strategic capacity building** – can positively contribute to the safety and stability of border areas.
- **Common understanding, confidence and capacity** can:
  - ✓ deliver a public benefit and further reinforce understanding and willingness to cooperate
  - ✓ encouraging accountability and action
- **Relations between communities and security agencies are complex** and vested in regional and confessional dynamics
- **Deteriorating economic situation equally burdening security and civil actors**

## Building partnerships at national and international level is key for achieving results

- ✓ Active involvement of Lebanese Armed Forces, Internal Security Forces, General Security and Lebanese Civil Defence to develop an interagency approach to community engagement






- ✓ **Partnership agreement with MNCG – back-to-back cooperation between MNCG and LAF CIMIC**



- ✓ Expert deployed from MNCG

## Multinational CIMIC Group – History, Mission and Tasks

- 2002 Establishment and quartering of **CIMIC Group South (CGS)** 
- 2004 **ITA, GRC, HUN, POR** signed MoU
- 2006 Full Operation Capability 
- 2009 **Romania** joined MNCG 
- **April 28, 2009** - The CGS was reconfigured to **Multinational CIMIC Group (MNCG)**
- **March 30, 2012** - Affiliation of the **Multinational CIMIC Group to SHAPE**
- 2014 **Slovenia** joined MNCG

**MISSION:**

- to **support the chain of command** (from Joint HQ to Brigade Command);
- to **enhance the effectiveness of military operations;**
- to **serve as an essential forum for CIMIC consultation and as a centre of expertise for CIMIC related matters.**

**TASKS:**

MNCG can operate in:

- **NATO art.5 operations;**
- **Crisis Response Operation;**
- **Stabilization Operations.**



## MNCG - Operations



## MNCG - National and International Interactions

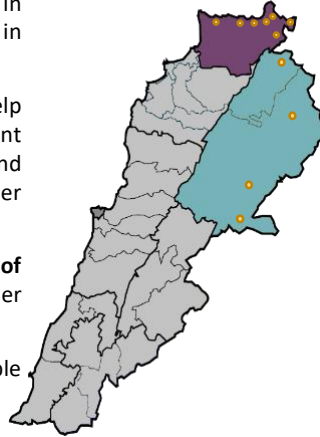


## MNCG – Virtuous Cycle



## Main objectives – EU IBM 3

- ✓ **Informed responses:** Define main conflict drivers in border areas through **conflict analysis** – Academia in close cooperation with security agencies
- ✓ **Build confidence and trust** for the future, and help advance existing humanitarian and development priorities through collaborative design and implementation of **stabilization projects** in border areas
- ✓ Instrumental role of **LAF CIMIC** as **centre of excellence** for civil-military cooperation further supported
- ✓ **Interagency collaboration** with sustainable structures within each security agency
- ✓ **Sustainable dialogue mechanisms** established



## Approach

### Building Interagency trust and common skills



### Improving perceptions of the Security Forces on border communities



### Implement activities and projects for border communities

## Building Interagency trust and common skills

- ✓ Training Need Analysis focused on the skills necessary to **engage more effectively the border communities**
- ✓ Inter-agency training at a **central level** to build a **strong, united and cohesive team**, able to engage border communities
- ✓ Interagency trainings at **regional level** to provide **outreach tools, tips and skills**, **enlarge the SSA (Security Agencies) network among themselves and with local authorities**



## Improving perceptions of border communities

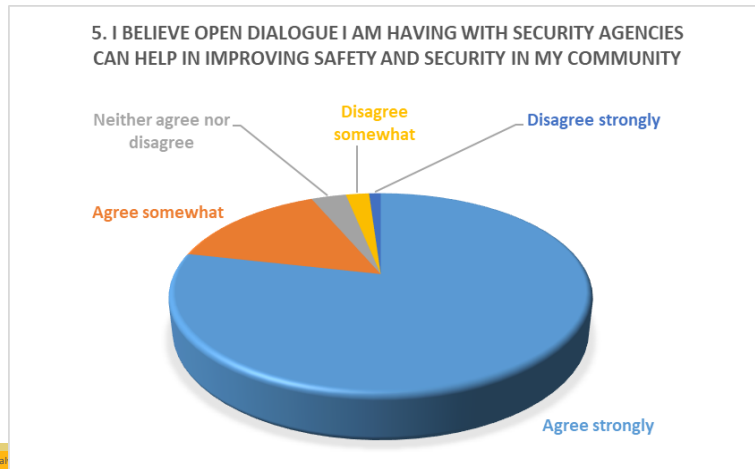
Initiate dialogue in an open and comfortable environment:

- **Interagency team work together;**
- Develop **more consciousness of the SSA presence and work;**
- Increase the **cooperation between SSA and local population;**
- Improve **perceptions and trust** on SSA;
- Improve the **security of the border areas.**



## Deep-dive into dialogue activities - Feedback

### 4 border villages (AKKAR governorate) – 93 people



## This will allow SSAs to develop informed responses: Implement activities and projects

- ✓ Informative sessions results meeting
- ✓ Analysis of the requests received divided as follow:
  - **Security concerns**, in charge of the SSA;
  - **Social/development concerns**, to follow with gov. Institutions and INGOs;
- ✓ Continue the dialogue and design interventions to build-trust and support local community concerns



## Conclusion

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- ✓ Border communities are the **key actors** in keeping areas safe and secure
- ✓ Switching the SSA perception from “**only police/army forces**” to “**police/army forces INTEGRAL part of the local community**”
- ✓ The **synergy among SSA and border communities** is the winning strategy to enhance the **border area development and improve population security**

Thank you very much for your attention!